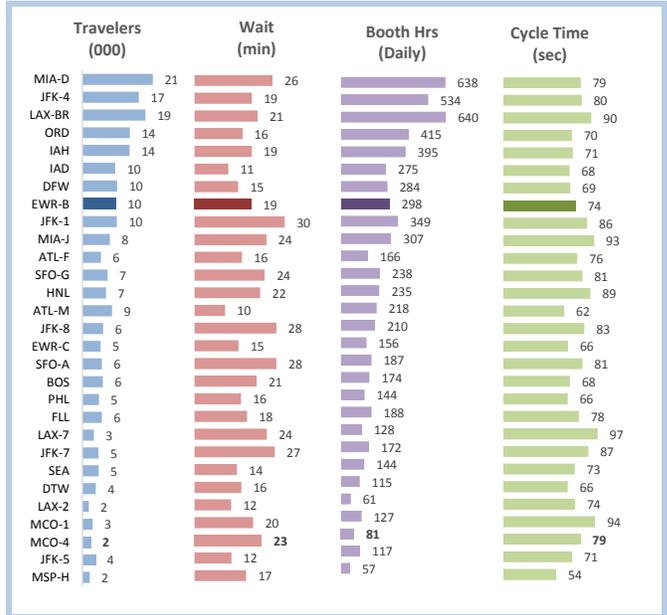


Key Metrics

Volume	YTD 2015	YTD 2014	Change	% Change
Average Daily Travelers	9,866	9,190	676	7%
Global Entry, APC, & MPC	8%	5%	3%	60%
Non-Automated	92%	95%	-3%	-3%
United States Citizens	46.1%	44.1%	+2.0%	4%
Non-immigrants	48.2%	50.2%	-2.0%	-4%
Legal Permanent Residents	5.7%	5.6%	+0.0%	0%
Average Daily Flights (#)	58	57	1	2%
Wait Time				
Average Primary Wait (m)	19.2	22.2	-3.0	-13%
% Travelers < 60 minutes	97%	96%	1%	1%
% Travelers > 120 mins	0.07%	0.12%	-0.05%	-43%
Primary Booth Hours				
Average Daily Booth Hours	298	282	16	6%
Efficiency				
Average Cycle Time (s)	74.1	76.5	-2.4	-3%
Max Hourly Throughput / booth	48.6	47.0	1.5	3%
Average Utilization	68%	69%	-1%	-2%

Compared to other major airports ...



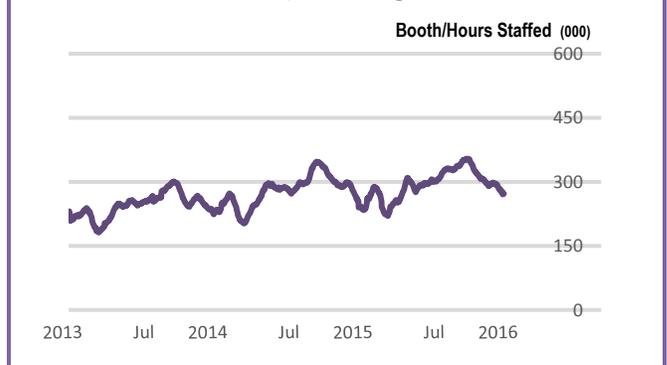
More booths and faster processing help reduce wait times

- **Travel is up at Newark (Terminal B).** Traveler volume increased 7% compared to last year. 8% of all passengers use Global Entry, compared to 5% last year. APC has not yet been implemented at EWR-B.
- **More booths being staffed to meet demand.** Booth hours increased 6% compared to a year ago, from 282 hours a year ago to 298 hours this year.
- **Waits decreased by 13%.** Year to date, average wait time is 19.2 minutes, compared to 22.2 minutes last year. More booth hours and faster processing have helped reduce wait times by 13%.
- **Cycle time 2.4 seconds faster.** Average cycle time (74.1 seconds) is down from 76.5 seconds a year ago. APC/MPC technology could be a solution to further reduce average cycle time at EWR-B.

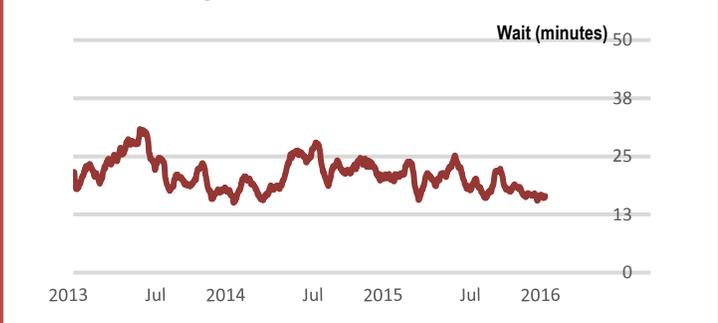
Traveler Volume ... continued growth



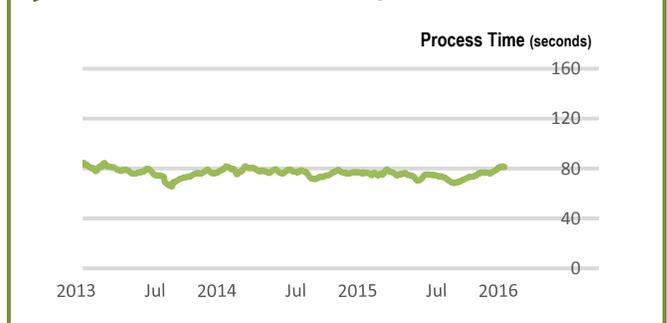
Booth Hours ... steadily increasing



Wait Time ... slight downward trend

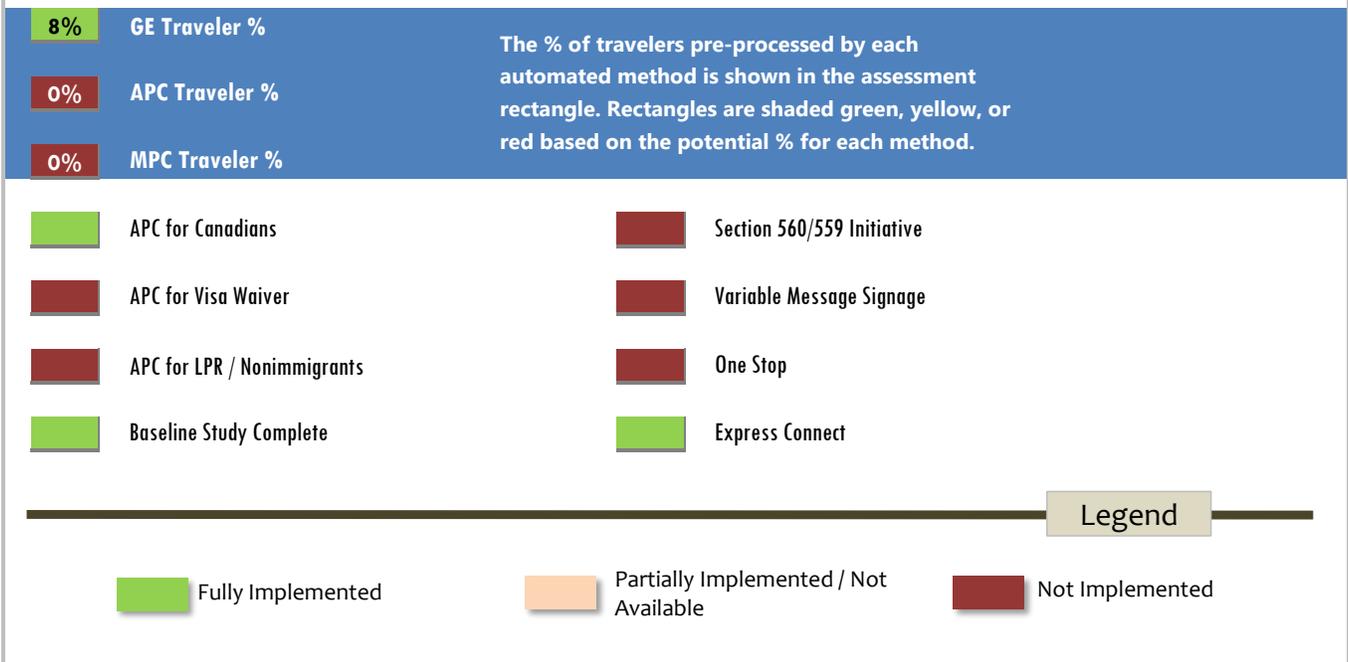


Cycle Time ... steadily decreasing



Best Practice Inventory

EWR Terminal B Best Practice Assessment: EWR Terminal B has not implemented many of the available best practices. Most notably, 8% of passengers were processed by Global Entry. APC has been implemented at EWR-B that should be able to reduce its cycle time and wait times as more passengers utilized APC.

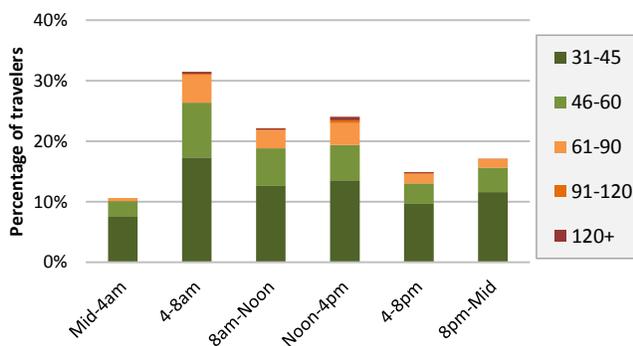


Many innovative practices, technologies, and programs are available to make international air passenger processing more efficient and reduce congestion at airports. If all practices are implemented, an airport may reduce wait times as much as 50 percent compared to not implementing any best practices. A Green "assessment rectangle" indicates the practice is properly and fully implemented; Red means the practice is not in place; and Orange indicates implementation is limited and achieves less than intended results.

21% of passengers wait more than 30 minutes

Year to date, approximately 3% of EWR Terminal B passengers wait more than 1 hour, approximately 21% of passengers wait more than 30 minutes. Between the hours of 4am to 8am, 31% of passengers wait more than 30 minutes.

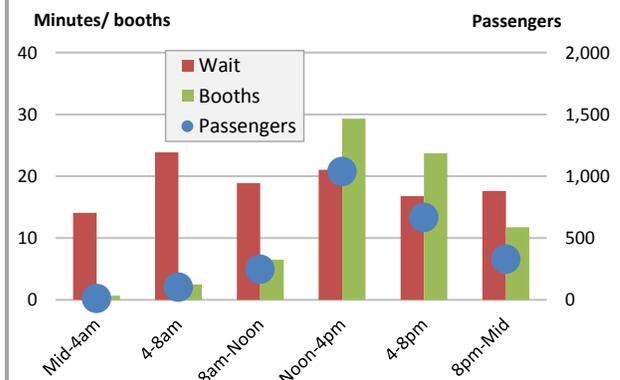
% Passengers Waiting More than 30 Minutes



Waits are higher from 4am to Noon

More than 1,000 passengers (on average) arrive at EWR Terminal B every hour between Noon and 4pm, accounting for about 43% of all daily traffic. Meanwhile, fewer than 250 passengers arrive per hour from 8am to Noon, but wait times are still high. Opening extra booths from 4am to Noon may help reduce wait times leading into peak hours.

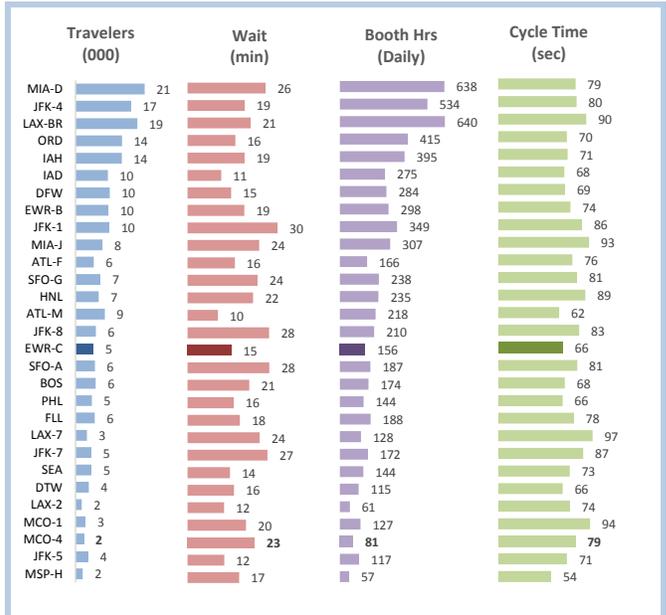
Intraday Volume, Wait Times, and Booth Hours



Key Metrics

Volume	YTD 2015	YTD 2014	Change	% Change
Average Daily Travelers	5,377	5,489	-112	-2%
Global Entry, APC, & MPC	47%	26%	21%	81%
Non-Automated	53%	74%	-21%	-28%
United States Citizens	58.3%	54.1%	+4.2%	8%
Non-immigrants	35.5%	39.9%	-4.4%	-11%
Legal Permanent Residents	6.2%	6.0%	+0.2%	3%
Average Daily Flights (#)	30	34	-4	-11%
Wait Time				
Average Primary Wait (m)	14.8	17.1	-2.3	-13%
% Travelers < 60 minutes	98%	98%	0%	0%
% Travelers > 120 mins	0.10%	0.06%	+0.05%	85%
Primary Booth Hours				
Average Daily Booth Hours	156	170	-15	-9%
Efficiency				
Average Cycle Time (s)	66.3	69.4	-3.0	-4%
Max Hourly Throughput / booth	54.3	51.9	2.4	5%
Average Utilization	64%	62%	2%	3%

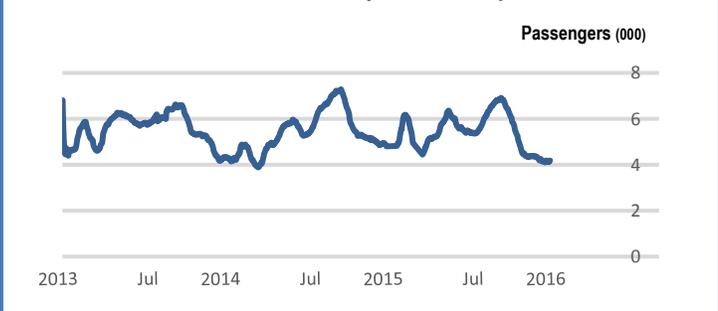
Compared to other major airports ...



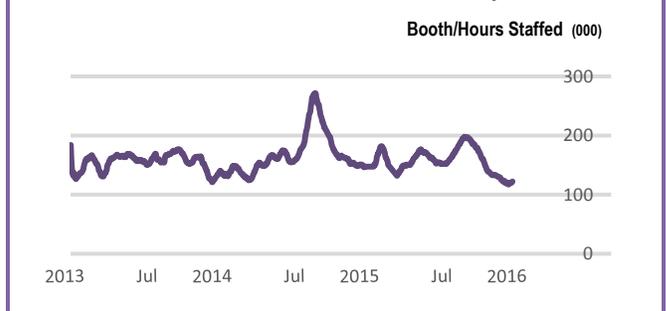
Increased Global Entry/APC usage decreases cycle time and wait time

- **Travel decreased at Newark Airport Terminal C.** Traveler volume (year to date) has decreased by 2% compared to last year. Today, 47% of passengers are confirmed with Global Entry and APC, up from 26% last year.
- **Wait times decreased by 13%.** Wait time has decreased by 2.3 minutes, from 17.1 minutes last year to 14.8 minutes today. This is primarily due to the reduced cycle time (3 seconds).
- **Faster processing and more throughput.** Average cycle time is down to 66.3 seconds, while throughput has increased by 2.4 passengers per hour. The improvement is likely due to an increase in Global Entry and APC usage.
- **Booth hours decreased.** Average daily booth hours have decreased 9%, from 170 hours last year to 156 hours this year. The reduction in booth hours is warranted given the slight decrease in traffic and decrease in wait times.

Traveler Volume ... down compared to last year



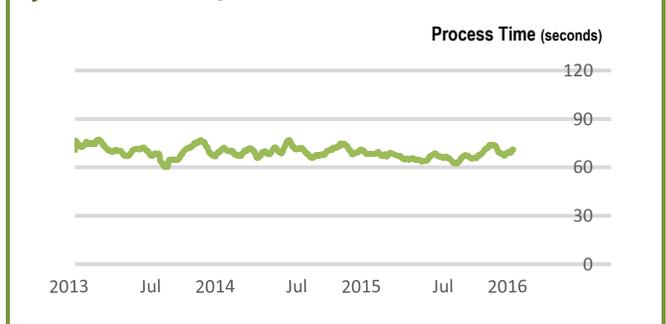
Booth Hours ... 8% fewer booths than last year



Wait Time ... decreasing wait times since 2013



Cycle Time ... slight downward trend



Best Practice Inventory

EWR Best Practice Assessment: EWR-C has implemented some of the available best practices. Most notably, 47% of EWR Terminal C passengers are now processed by automated technologies like Global Entry and APC. APC is available at EWR only to US and Canadian citizens.

10%	GE Traveler %	The % of travelers pre-processed by each automated method is shown in the assessment rectangle. Rectangles are shaded green, yellow, or red based on the potential % for each method.
37%	APC Traveler %	
0%	MPC Traveler %	

- | | | | |
|--|-----------------------------|--|----------------------------|
| | APC for Canadians | | Section 560/559 Initiative |
| | APC for Visa Waiver | | Variable Message Signage |
| | APC for LPR / Nonimmigrants | | One Stop |
| | Baseline Study Complete | | Express Connect |

Legend

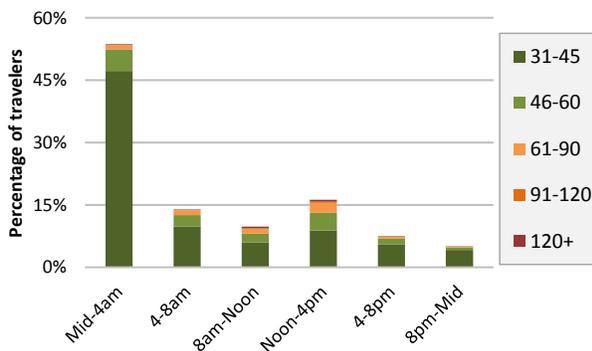
- | | | | | | |
|--|-------------------|--|---------------------------------------|--|-----------------|
| | Fully Implemented | | Partially Implemented / Not Available | | Not Implemented |
|--|-------------------|--|---------------------------------------|--|-----------------|

Many innovative practices, technologies, and programs are available to make international air passenger processing more efficient and reduce congestion at airports. If all practices are implemented, an airport may reduce wait times as much as 50 percent compared to not implementing any best practices. A Green "assessment rectangle" indicates the practice is properly and fully implemented; Red means the practice is not in place; and Orange indicates implementation is limited and achieves less than intended results.

12% of passengers wait more than 30 minutes

While very few EWR Terminal C passengers wait more than 1 hour (about 2%), approximately 12% of passengers wait more than 30 minutes. Between the hours of Midnight to 4am, 54% of passengers wait more than 30 minutes.

% Passengers Waiting More than 30 Minutes



EWR-C matches booth hours well to peak

EWR-C is busiest between Noon and 8pm, when over 420 passengers arrive per hour. Wait times are slightly higher than the average during this time.

Intraday Volume, Wait Times, and Booth Hours

